

# ង្រុសនិតខាងនេះ ខ្លាំងខ្លាំង ខ្លាំង ខ្

MINISTRY OF PUBLIC WORKS AND TRANSPORT

#### Development of Small and Medium Ports for

#### Transportation of Agricultural Products Cambodia

Asia Infrastructure Forum 5 June 2024, Singapore

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**General Department of Waterway, Maritime Transport and Port** 



#### Contents

- I. Status of Waterway, Maritime and Port Development In Cambodia
- II. Development of Small and Medium Ports for Transportation of Agricultural Products Cambodia
  - Background
  - Objectives of the Project
  - Expected Outcomes and Outputs
  - Investment Capital, Operation Cost, Expected Profit
  - Implementation Plan
- III. Our Proposal for Further Cooperation



#### I. Status of Development

Inland Waterway, Maritime Transport and Port Sector

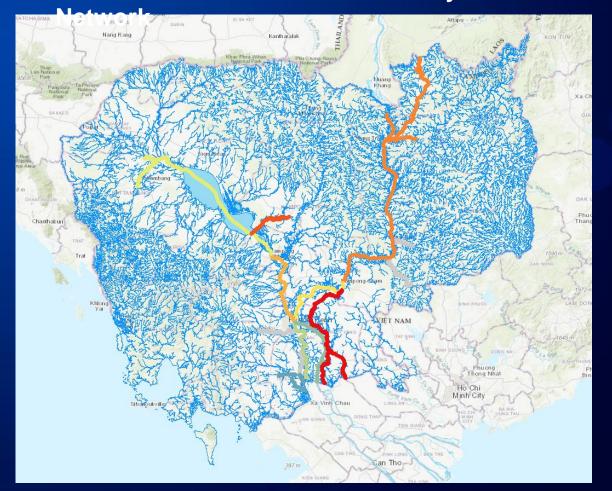
## Our Development Status



Cambodia has abundance and variability of Natural Waterway Connectivity Complex

#### Potential of main river and its tributaries

#### **Current-Under Utilized of Waterway**



#### Our Status



#### **Navigable waterway**



1,750 (30% of Mekong, 15% Tonle sap and 5% of Bassac river and 50% of other tributaries.

#### Year-round navigable



780 km (45%) of the whole waterway and only 8-12% of the transport potential

#### Navigable-only dry season



580 km (33%) less than 10% Potential of transport route

#### Vessel Size and Transport Capacity



20 DWT to 5000 DWT depending on the season and the water depth

#### Inter-Inland Port



**PPAP** 

#### **Private-inland port**



65 under the Ministry24 under the provincial department

#### **Deep Sea Port-International**



Two ports of Sihanoukville Autonomous Port and Kampot Multi-Purpose Port (under construction)

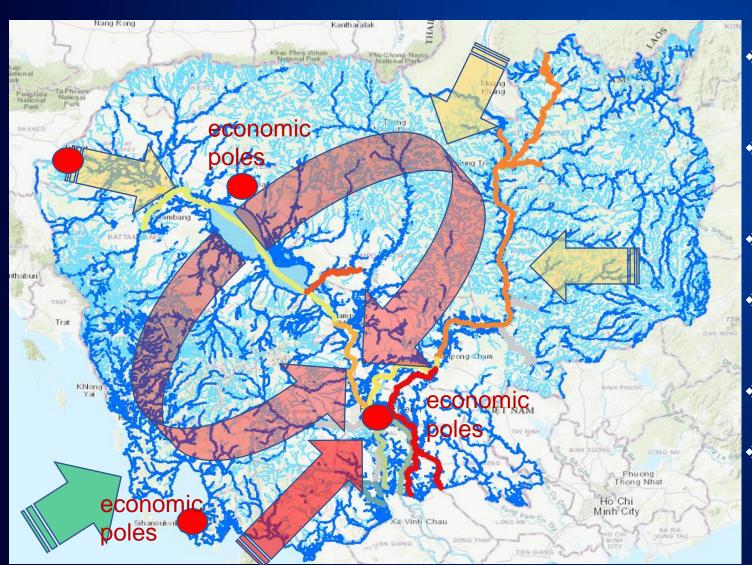
#### **Private Seaport**



19 under the Ministry10 provincial departments

## Overall vision of development





- Strengthen and expand the waterway connectivity from the main river, tributary of the tributary to the sea
- Connects capitals, cities, towns, rural areas and agricultural production areas and industrial areas to the sea
- Connect all of Cambodia's economic poles to waterways and seas
- Expand the capacity, potential and quality of transportation to the inland and port shipping industry
- Develop infrastructure to support water transport and ports
- Use modern technology to ensure effective management and control of operations





#### Our Goal:

- ❖ Promote the connection of water transport from the main river with the tributary of the Stung, Prek and Rivers to connect urban, rural, and community communities along the Prek River to agricultural production and tourism areas to the sea.
- ❖ Reduce time, distance, unnecessary expenditures and reduce barriers and obstacles of water transport through the implementation of the Funan Techo Canal Project.
- Integrate water transport with other multimodal transport
- Shifting of the model of heavy transport by road to waterway transprot to reduce road damage and traffic congestion, reduce road accidents, reduce transportation costs and especially reduce Greenhouse gas emissions.

# Overall vision of development



#### Priority projects / activities

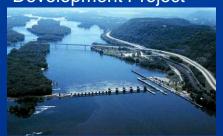
Implement Funan-Techo Canal



Rehabilitation of main rivers, tributaries, canals, rivers and estuaries to expand



Waterway and Maritime Transport Infrastructure Improvement and Development Project



Development of strategic ports, satellite ports and warehouses



Development of Smart Port and smart ships



Waterway and port network development project connecting with other means to all development areas



Development of Navigation Management and Operation Center



Development of ships yard in each provinces



Project to study and analyze greenhouse gas emissions into the atmosphere by water



Development of Provincial Ship and Port Service Center



## Law on Waterway Transport



This Law was adopted on 23 March 2024 and it consists of 18 Chapters and 275 Articles as follows:

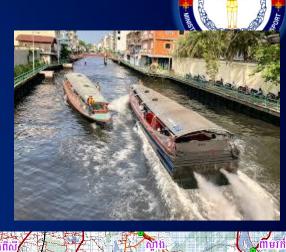
- Chapter 1 objectives, scope, and definition
- Chapter 2 the management authority
- Chapter 3 the principles of the law:
- Chapter 4 vessel management, including the management of coastal, domestic, and Cambodian-flagged vessels.
- Chapter 5 the training of seafarers on coastal or inland waterway vessels and seafarers on seagoing ships.
- Chapter 6 navigation, including navigation regulations, safety, security, and the environment in navigation and maritime accidents.
- Chapter 7 stowaways
- Chapter 8 the detention of seagoing vessels.
- Chapter 9 transportation and compensation including cargo transportation, passenger transportation, and other objects.
- Chapter 10 port management, including port classification and port management, harbor master, ship entry permit, port development, construction and operation, port security and environmental regulations, channel dues and Port Electronic Data Exchange System
- Chapter 11 waterway infrastructure
- Chapter 12 pilotage
- Chapter 13 the shipyard (Licenses)
- Chapter 14 inspections, including inspections of coastal vessels, domestic vessels, shipyards, port facilities, structures, floating platforms, and other activities, and port state control, inspection of vessels along the waterway in the territory of the Kingdom of Cambodia and uniforms.
- Chapter 15 co-measurement
- Chapter 16 penalties
- Chapter 17 inter-provisions
- Chapter 18 the final provisions

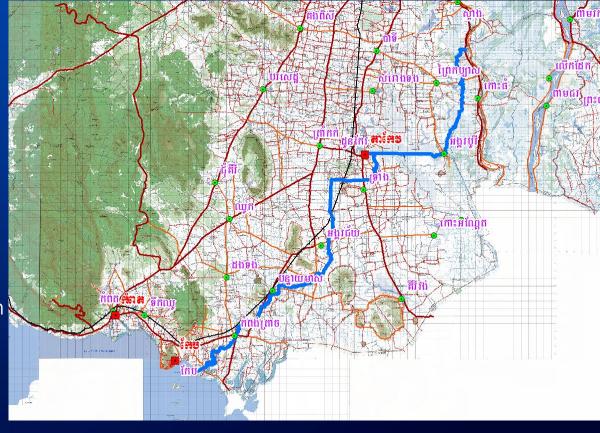
## Funan Techo Canal Project

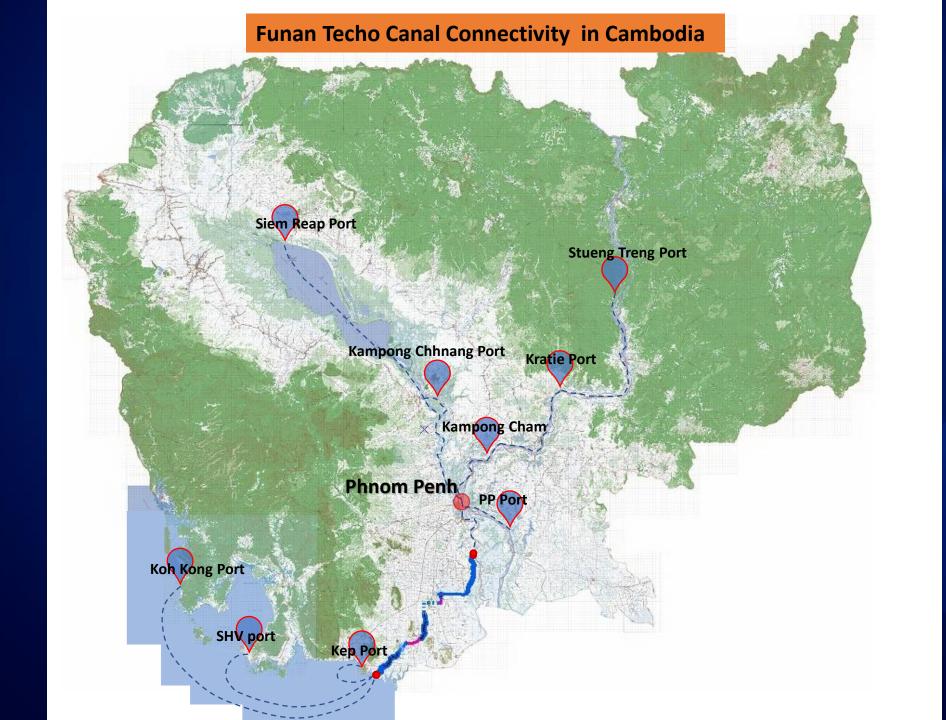
#### **Overall condition**

The total length 180 km.

- □ 135 Km of existing streams, rivers and streams, mostly flooded in the rainy season and shallow in the dry season.
- 38 km are modified and of existing stream canals and irrigation systems.
- ☐ 7 km is a new route.
- This canal connects 13 major cities and districts of 4 provinces:
  Kandal, Takeo, Kampot and Kep.
- ❖ The total population living on the new waterway is estimated at 1.6 million.
- ❖ In Kandal and Kep provinces, more than 50% of the population has agricultural land with irrigation system, while in Takeo and Kampot provinces, less than 30% of the population has agricultural land with irrigation system.
- ❖ About 50 km from Phnom Penh and 40 km from Takhmao city.







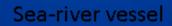


#### Suitable Types of Waterway Transporters











Seagoing vessel



Barge convoy





#### Infrastructure Development Projects-FTC





Strategic port: 2 Locations
TPC: 300 M USD/each port
CTP: 350-500 thousand TEU/Year

Status: FS

Timeline: Target 2025-2028



Feeder port: 5 Locations
TPC: 80-100 M USD/each port
CTP: 150-300 thousand TEU/Year

Status: FS

Timeline: Target 2025-2028



Tourist Terminal/Rest Area: 15 Locations

TPC: 3-6 M USD/terminal

Passenger: 50-150 thousand Per/Year

Status: FS

Timeline: Target 2025-2028



SEZ/ Industrial zone: 6 Locations TPC: 300-505 M USD/Project Area Capacity: 50-450 ha

Status: FS

Timeline: Target 2025-2028



Road construction: 208 Km with 20

meters width
TPC: 350 M USD

Status: FS

Timeline: Target 2025-2028



Urban and City development: 3 Potential location

TPC: 500-800 M USD/each project

Status: FS

Timeline: Target 2027-2030



Shipyard Station: 3 Potential location TPC: 540-860 M USD/each project

Status: FS

Timeline: Target 2026-2028



EV Tourist Ship: 30 ships Capacity: 300-500 persons

TPC: 160-378 M USD

Status: FS

Timeline: Target 2026-2028



Shipping Company and Ship operators

Timeline: Target 2026-2027



Irrigation and agriculture: 50,000 ha

Capacity: 4-8 Million Ton/year

TPC: 470- 750 M USD

Status: FS

Timeline: Target 2026-2028



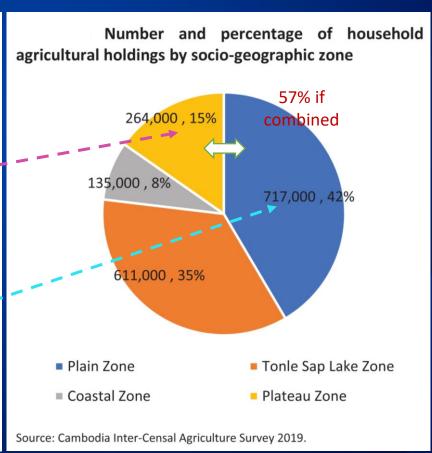
# II. Development of Small and Medium Ports for Transportation of Agricultural Products Cambodia

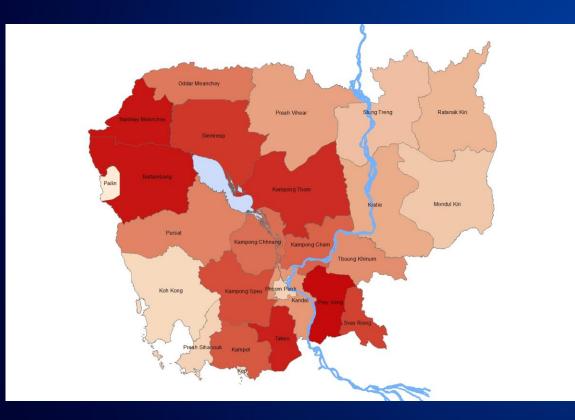


- Inland waterway network in Cambodia consists of the Mekong, Tonle Sap, and Tonle Bassac Rivers with the total length of 1,750km. It plays a significant role in facilitating movement and trade and contributes to the development of social economics of the country.
- Cambodia's agricultural sector plays a significant role in the country's economy, accounting for approximately 26% of the GDP and employing over 60% of the population. However, challenges persist in the transportation and distribution of agricultural products, particularly for small and medium-sized farmers. These challenges include inadequate infrastructure, high transportation costs, and limited access to markets.

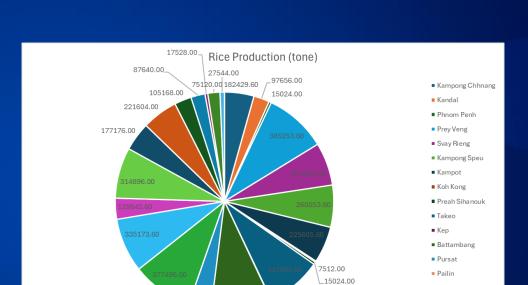




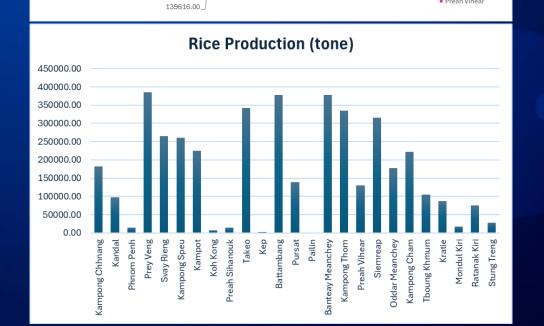




Rice Production per province



Banteay MeancheyKampong ThomPreah Vihear



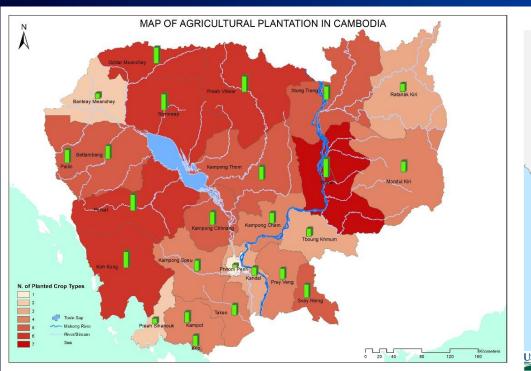


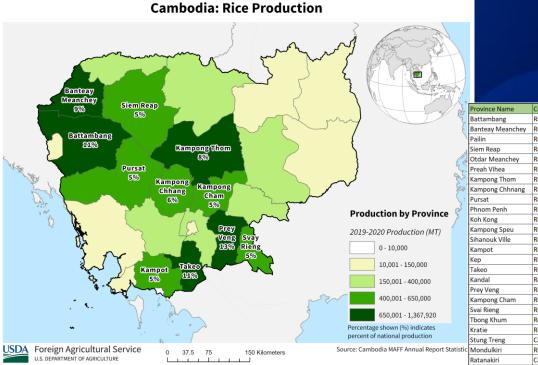


| Province         | Rice Production (tone) | Non-Aromatic Rice (tone) | Aromatic Rice (tone) | Sticky Rice (tone) | Maize (tone) | Cassava (tone) | Mung Bean (tone | Soybean (tone) | Sugarcane (tone) |
|------------------|------------------------|--------------------------|----------------------|--------------------|--------------|----------------|-----------------|----------------|------------------|
| Kampong Chhnang  | 182,429.60             | 147,736.00               | 31,944.00            | 2,749.60           | 7,243.50     | 0.00           | 0.00            | 0.00           | 8.18             |
| Kandal           | 97,656.00              | 97,656.00                | 0.00                 | 0.00               | 16,901.50    | 0.00           | 0.00            | 0.00           | 11.62            |
| Phnom Penh       | 15,024.00              | 15,024.00                | 0.00                 | 0.00               | 0.00         | 0.00           | 0.00            | 0.00           | 0.00             |
| Prey Veng        | 385,253.60             | 350,560.00               | 31,944.00            | 2,749.60           | 7,243.50     | 0.00           | 0.00            | 0.00           | 4.93             |
| Svay Rieng       | 265,669.60             | 262,920.00               | 0.00                 | 2,749.60           | 0.00         | 13,134.00      | 2,839.00        | 0.00           | 2.36             |
| Kampong Speu     | 260,053.60             | 225,360.00               | 31,944.00            | 2,749.60           | 0.00         | 0.00           | 0.00            | 0.00           | 0.00             |
| Kampot           | 225,605.60             | 222,856.00               | 0.00                 | 2,749.60           | 4,829.00     | 0.00           | 0.00            | 0.00           | 2.36             |
| Koh Kong         | 7,512.00               | 7,512.00                 | 0.00                 | 0.00               | 0.00         | 0.00           | 0.00            | 0.00           | 0.00             |
| Preah Sihanouk   | 15,024.00              | 15,024.00                | 0.00                 | 0.00               | 0.00         | 0.00           | 0.00            | 0.00           | 0.00             |
| Takeo            | 342,685.60             | 307,992.00               | 31,944.00            | 2,749.60           | 0.00         | 0.00           | 0.00            | 0.00           | 2.36             |
| Кер              | 2,504.00               | 2,504.00                 | 0.00                 | 0.00               | 0.00         | 0.00           | 0.00            | 0.00           | 0.00             |
| Battambang       | 377,496.00             | 345,552.00               | 31,944.00            | 0.00               | 294,569.00   | 755,205.00     | 163,242.50      | 2.29           | 0.00             |
| Pursat           | 139,616.00             | 107,672.00               | 31,944.00            | 0.00               | 28,974.00    | 157,608.00     | 34,068.00       | 0.00           | 8.18             |
| Pailin           | 0.00                   | 0.00                     | 0.00                 | 0.00               | 38,632.00    | 157,608.00     | 34,068.00       | 0.00           | 0.00             |
| Banteay Meanchey | 377,496.00             | 345,552.00               | 31,944.00            | 0.00               | 33,803.00    | 564,762.00     | 122,077.00      | 0.00           | 0.00             |
| Kampong Thom     | 335,173.60             | 300,480.00               | 31,944.00            | 2,749.60           | 0.00         | 453,123.00     | 97,945.50       | 0.00           | 14.97            |
| Preah Vihear     | 129,845.60             | 95,152.00                | 31,944.00            | 2,749.60           | 7,243.50     | 242,979.00     | 52,521.50       | 3.38           | 3.55             |
| Siemreap         | 314,896.00             | 282,952.00               | 31,944.00            | 0.00               | 0.00         | 485,958.00     | 105,043.00      | 2.13           | 15.96            |
| Oddar Meanchey   | 177,176.00             | 145,232.00               | 31,944.00            | 0.00               | 0.00         | 564,762.00     | 122,077.00      | 0.00           | 4.33             |
| Kampong Cham     | 221,604.00             | 221,604.00               | 0.00                 | 0.00               | 12,072.50    | 128,713.20     | 27,822.20       | 0.00           | 12.21            |
| Tboung Khmum     | 105,168.00             | 105,168.00               | 0.00                 | 0.00               | 16,901.50    | 354,618.00     | 76,653.00       | 0.00           | 0.00             |
| Kratie           | 87,640.00              | 87,640.00                | 0.00                 | 0.00               | 2,897.40     | 197,010.00     | 42,585.00       | 0.00           | 4.93             |
| Mondul Kiri      | 17,528.00              | 17,528.00                | 0.00                 | 0.00               | 0.00         | 65,670.00      | 14,195.00       | 0.00           | 0.00             |
| Ratanak Kiri     | 75,120.00              | 75,120.00                | 0.00                 | 0.00               | 7,243.50     | 197,010.00     | 42,585.00       | 16.90          | 0.00             |
| Stung Treng      | 27,544.00              | 27,544.00                | 0.00                 | 0.00               | 0.00         | 52,536.00      | 11,356.00       | 0.00           | 0.99             |



• With its significant role, the waterway transport network needs to be developed further, especially, creating more transporting channels connecting the Mekong and Tonle Sap to the northern, western, and southern parts of the nation.





|        | 1                |   |             |
|--------|------------------|---|-------------|
| 250    | Province Name    | Crops Types   | N. of Crops |
| 200    | Battambang       | Rice, cassava, coconut, banana, mango                     | 5           |
| 3      | Banteay Meanchey | Rice, cassava   | 2           |
|        | Pailin           | Rice, cassava, cashew nut, coconut, mango                 | 5           |
| d      | Siem Reap        | Rice, cassava, cashew nut, coconut, banana, mango         | 6           |
| 6      | Otdar Meanchey   | Rice, cassava, cashew nut, coconut, banana, mango         | 6           |
| L.     | Preah Vihea      | Rice, cassava, cashew nut, coconut, banana, mango         | 6           |
| eros.  | Kampong Thom     | Rice, cassava, cashew nut, rubber, banana                 | 5           |
| 2220   | Kampong Chhnang  | Rice, cassava, coconut, banana, mango                     | 5           |
| (!     | Pursat           | Rice, cassava, cashew nut, coconut, banana, mango         | 6           |
| Co.    | Phnom Penh       | Rice  | 1           |
| 3      | Koh Kong         | Rice, cashew nut, coconut, rubber, banana, mango          | 6           |
|        | Kampong Speu     | Rice, coconut, banana, mango                              | 4           |
|        | Sihanouk Ville   | Rice, coconut   | 3           |
|        | Kampot           | Rice, coconut, banana, mango                              | 4           |
|        | Кер              | Rice, coconut, banana, mango                              | 4           |
|        | Takeo            | Rice, coconut, banana, mango                              | 4           |
|        | Kandal           | Rice, banana, mango                                       | 3           |
|        | Prey Veng        | Rice, coconut, banana, mango                              | 4           |
|        | Kampong Cham     | Rice, cashew nut, banana, mango                           | 4           |
|        | Svai Rieng       | Rice, cashew nut, coconut, banana, mango                  | 5           |
|        | Tbong Khum       | Rice, cashew nut, rubber                                  | 3           |
|        | Kratie           | Rice, cassava, cashew nut, coconut, rubber, banana, mango | 7           |
|        | Stung Treng      | Cassava, cashew nut, coconut, banana, mango               | 5           |
| tistic | Mondulkiri       | Rice, cassava, cashew nut, banana                         | 4           |
|        | Ratanakiri       | Cassava, cashew nut, rubber                               | 3           |

### Objectives of the Project



- The primary objectives of the Waterway Port Development Project are:
  - a. To create alternative modes of transportation for small and medium enterprises (SMEs), mainly the SMEs in the agricultural sector.
  - b. To reduce transportation costs and improve the competitiveness of Cambodian agricultural products in both domestic and international markets.
  - c. To increase access to markets for small and medium-sized farmers, thereby promoting inclusive economic growth.
  - d. To contribute to the overall development and modernization of Cambodia's agricultural sector.

#### **Expected Outcomes & Outputs**



- 1. Increased agricultural productivity and income for small and medium-sized farmers through enhancing agricultural marketing network in rural Cambodia.
- 2. Improved waterway transport sector for agricultural trade.
- 3. Improved capacity for small and medium-sized farmers with the most advanced technology for utilization of the new infrastructure and market accessibility.
- 4. Enhanced market linkages through partnership with domestic and international buyers.
- 5. Reduced goods transportation traffic from the road, hence, prolong the age of our national road networks and infrastructure.
- 6. Participated small and medium enterprises and investors in the development and improvement of the Kingdom's waterway transport and port sector.

## Expected Outcomes & Outputs

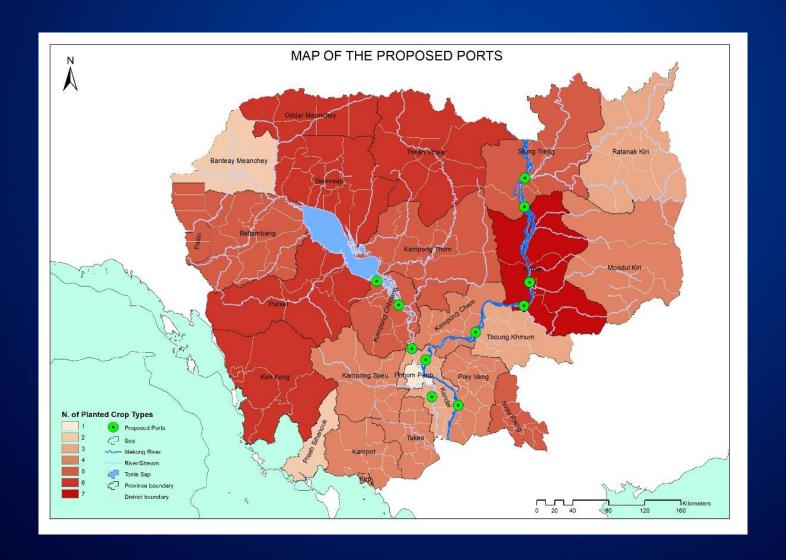


To achieve the expected outcomes above, the project aims to develop the following infrastructure and services (outputs):

- 13 waterway ports for small and medium sized agricultural markets: The locations of the ports are proposed along the Mekong mainstream, Tonte Sap, and Tonle Bassack to facilitate the agricultural trades and be the local hub of agricultural products of Cambodia.
- Enhanced navigation channels through improvement of waterway network and waterway navigation facilities to support the transportation activities for small and medium-sized agricultural products.
- 2 shipyards to provide maintenance and reparation services to the ships for goods transportation and tourism. One shipyard is proposed to be built near the proposed Phnom Penh port while the other one is proposed to be built near the proposed port in Kratie bordering with Tboung Khmum Province.
- 13 ships with a capacity of 1000 DWT to transport agricultural products from the local market to other ports.
- A friendly-use mobile phone application for easily booking for goods transportation and monitoring of the movement of the ships for the local farmers.

## Expected Outcomes & Outputs





## Annual Operation Cost

| 325          | <sup>1</sup> धशकाः | Ég si  |      |
|--------------|--------------------|--|------|
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| FPU          | BLIC WORK          | S AND TH   |      |
| MISTRA OF AS | BLIC WORK          | S AND TRANS  | HO-C |

| Nun | nber               | Task                      | Unit Cost (US\$) | No. Month | Quantity | Total Cost (US\$) |
|-----|--------------------|---------------------------|------------------|-----------|----------|-------------------|
| I   |                    | Port operation            |                  |           |          | 219,600           |
|     | 1                  | Admin cum cashier         | 400              | 12        | 13       | 62,400            |
|     | 2                  | Guard                     | 200              | 12        | 13       | 31,200            |
|     | 3                  | Labor                     | 300              | 12        | 22       | 79,200            |
|     | 4                  | Eletricity and water bill | 300              | 12        | 13       | 46,800            |
| Ш   |                    | Ship operation            |                  |           |          | 296,400           |
|     | 5                  | Captain                   | 500              | 12        | 13       | 78,000            |
|     | 6                  | Captain assistant         | 300              | 12        | 13       | 46,800            |
|     | 7                  | Gasoline                  | 1,050            | 12        | 13       | 163,800           |
|     | 8                  | Ship maintanance service  | 50               | 12        | 13       | 7,800             |
| Ш   |                    | Farmer trainings          |                  |           |          | 138,000           |
|     | 9                  | Services and mobile app   | 1,000            | 2         | 13       | 26,000            |
|     | 10                 | Agricultural plantation   | 2,000            | 2         | 13       | 52,000            |
|     | 11                 | Workshop/expo             | 30,000           | 2         | 1        | 60,000            |
| IV  | Shipyard operation |                           |                  |           |          | 170,000           |
|     | 12                 | Technical training        | 5,000            | 5         | 2        | 50,000            |
|     | 13                 | Technician                | 1,000            | 12        | 10       | 120,000           |
| ٧   |                    | WatranApp operation       |                  |           |          | 72,000            |
|     | 14                 | O&M of the App            | 6,000            | 12        | 1        | 72,000            |
|     |                    | GRAND TOTAL               |                  |           |          | 896,000           |

## Investment Capital



| Port Construction   | Unit Cost (\$/m2) | Quantity | Size | Total (US\$) |
|---|-------------------|----------|------|--------------|
| 1. Port building  |                   |          |      | 2,210,000    |
| Construction cost   | 500               | 13       | 120  | 780,000      |
| Infrastructures for the port  | 10,000            | 13       | 1    | 130,000      |
| Navigation facilties for the port                                   | 50,000            | 13       | 1    | 650,000      |
| Transportation ship   | 50,000            | 13       | 1    | 650,000      |
| 2. Enhancement of the waterway transportation network               |                   |          |      | 3,640,000    |
| Comprehensive study of the existing waterway system                 | 30,000            | 13       | 1    | 390,000      |
| Enlargement of the cross-sections and rehabilitation water channels | 250,000           | 13       | 1    | 3,250,000    |
| 3. Development of navigation safety system for the ships            |                   |          |      | 2,660,000    |
| Topographic and bathymetric survey along the main rivers            | 100,000           | 3        | 1    | 300,000      |
| Safety navigation track development                                 | 120,000           | 3        | 1    | 360,000      |
| Safety navigation aids for main locations                           | 200,000           | 10       | 1    | 2,000,000    |
| 4. Shipyard   |                   |          |      | 1,100,000    |
| Shipyard construction   | 200,000           | 2        | 1    | 400,000      |
| Shipyard facilities   | 300,000           | 2        | 1    | 600,000      |
| Construction of infrastructures                                     | 50,000            | 2        | 1    | 100,000      |
| 5. Water Transportation Network App (WatranApp)                     |                   |          |      | 350,000      |
| Central database system   | 200,000           | 1        | 1    | 200,000      |
| Website and dashboard with notification function                    | 100,000           | 1        | 1    | 100,000      |
| Mobile application with payment system                              | 50,000            | 1        | 1    | 50,000       |
| GRAND TOTAL   |                   |          |      | 9,960,000    |

## **Expected Annual Profit**



| Income source                   | Unit Cost (US\$) | No. Way | No. Day | No. Ship | Total (US\$) |
|---------------------------------|------------------|---------|---------|----------|--------------|
| Transportaton by ship           | 200              | 2       | 365     | 13       | 1,898,000    |
| Ship reparation and maintanance | 500              | 1       | 365     | 1        | 182,500      |
|                                 |                  |         |         |          |              |
| TOTAL ANNUAL INCOME             |                  |         |         |          | 2,080,500    |
| Annual operational cost         |                  |         |         |          | 896,000      |
|                                 |                  |         |         |          |              |
| Annual Profit                   |                  |         |         |          | 1,184,500    |
| Income tax (10%)                |                  |         |         |          | 118,450      |
| NET PROFIT                      |                  |         |         |          | 1,066,050    |



## III. Our Proposal for Further Cooperation

Inland Waterway, Maritime Transport and Port Sector

#### Demand Forecast of Cambodia's Container Throughput





The unconstrained market size of Cambodia's container throughput, projected against its total GDP, manufacturing, and agricultural growth trends, is set to exceed its total available capacity by 2035.

Projected container market volume Vs terminal capacity, 2020-2050 (MTEU)1 Potential container volume Vs capacity at PPAP, 2020-2050 (MTEU)2 PPAP has insufficient capacity to handle its organic volume 2.5 The overflow volumes are handled at PAS and KMMP. 2.0 The PAS and PPAP container capacity is sufficient until 2035 1.5 Potential container volume Vs capacity at PAS, 2020-2050 (MTEU)<sup>2</sup> 4.0 PAS capacity (without the impact of KMMP) is sufficient until 2035 3.5 3.0 2.5 1.0 0.5

lbbreviations: PPAP – Phnom Penh Autonomous Port, PAS – Port Autonome de Sihanoukville, KMPP – Kampot Multi-Purpose Port

2- Volume distribution between PPAP and PAS based existing pattern of Cambodia's container shipping market at10m maximum vessel draft, without accounting for overspill volume due to capacity limits at PPAP and the development of terminal handling capacity at KMPP.

Sources: PPAP PAS, KMPP, RHDHV-OSC

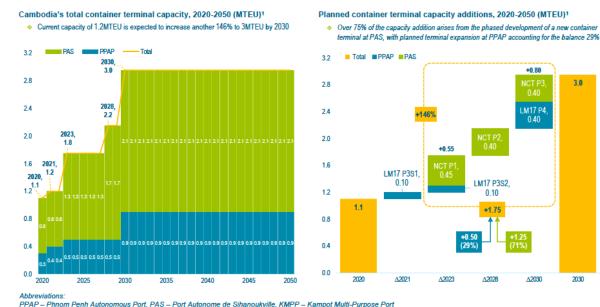
Kampot Port market study

OCEAN SHIPPING CONSULTANTS



Projected container terminal capacity development in Cambodia

Cambodia's container port capacity (excluding KMPP) is set to reach 3.0 MTEU by 2030, with PPAP's planned expansion and PAS' phased development of a new container terminal largely expected to occur over 2023-2030.



Sources: PPAP and PAS

28 Kampot Port market study

LM 17 P3S1 - Phase 3 Stage 1; P3S2 - Phase 3 Stage 2; P4 - Phase 4 NCT P1 - New Container Terminal Phase I; P2 - Phase II; P3 - Phase III

1- Based on existing and planned capacity developments at PPAP and PAS, excluding potential terminal developments at KMPP

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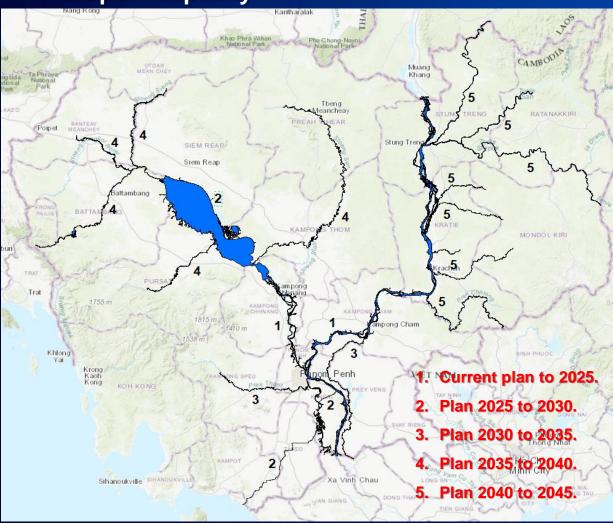


The container market volume of Cambodia will reach 3 million TEUs in 2030

<sup>1-</sup> Volume trendline includes 2020 & 2021 actuals and unconstrained 2022-2050 forecast values projected against Cambodia's GDP, manufacturing, and agricultural growth trends, excluding the development of KMPP's project-specific captive volume considerations, while total capacity trendline is based on existing and planned capacity developments at PPAP and PAS, excluding potential terminal developments at KMPP.

# Strategic Development Plan- Inland Waterway Infrastructure Improvement

Master plan to expand inland waterway Transport Capacity



❖ Status

The main river route is about 1,812 km long. However,

Current navigable is about 330 km and equivalent to only

18% of the main river waterways

#### Challenges

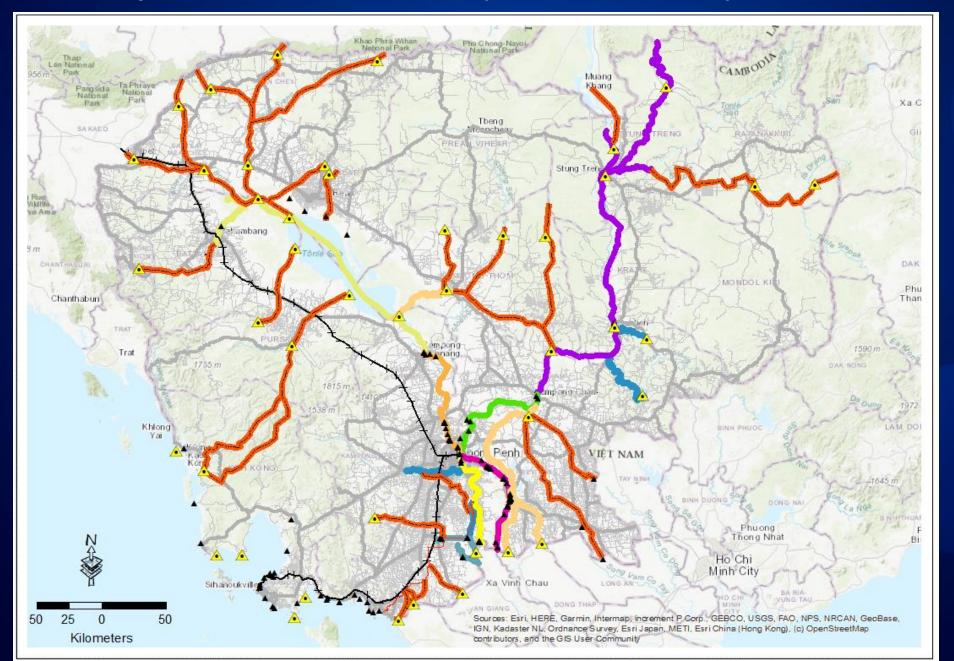
- No equipment, means and machinery for dredging, restoring and installation of navigation aids
- Lack of funding in dredging, rehabilitation of waterway infrastructure and installation of navigation aids

#### Suggestion

Request for support from development Partners to purchase machinery, equipment, means and budget for the implementation of water and sea transport links

#### Development of Waterway Connectivity and Ports







#### WE ARE LOOKING FOR INVESTORS TO:

- 1. Design-build-finance and operate
- 2. Submit a request through solicited approach
- 3. Submit a full Financial Proposal for agreement consideration.

# Thank you